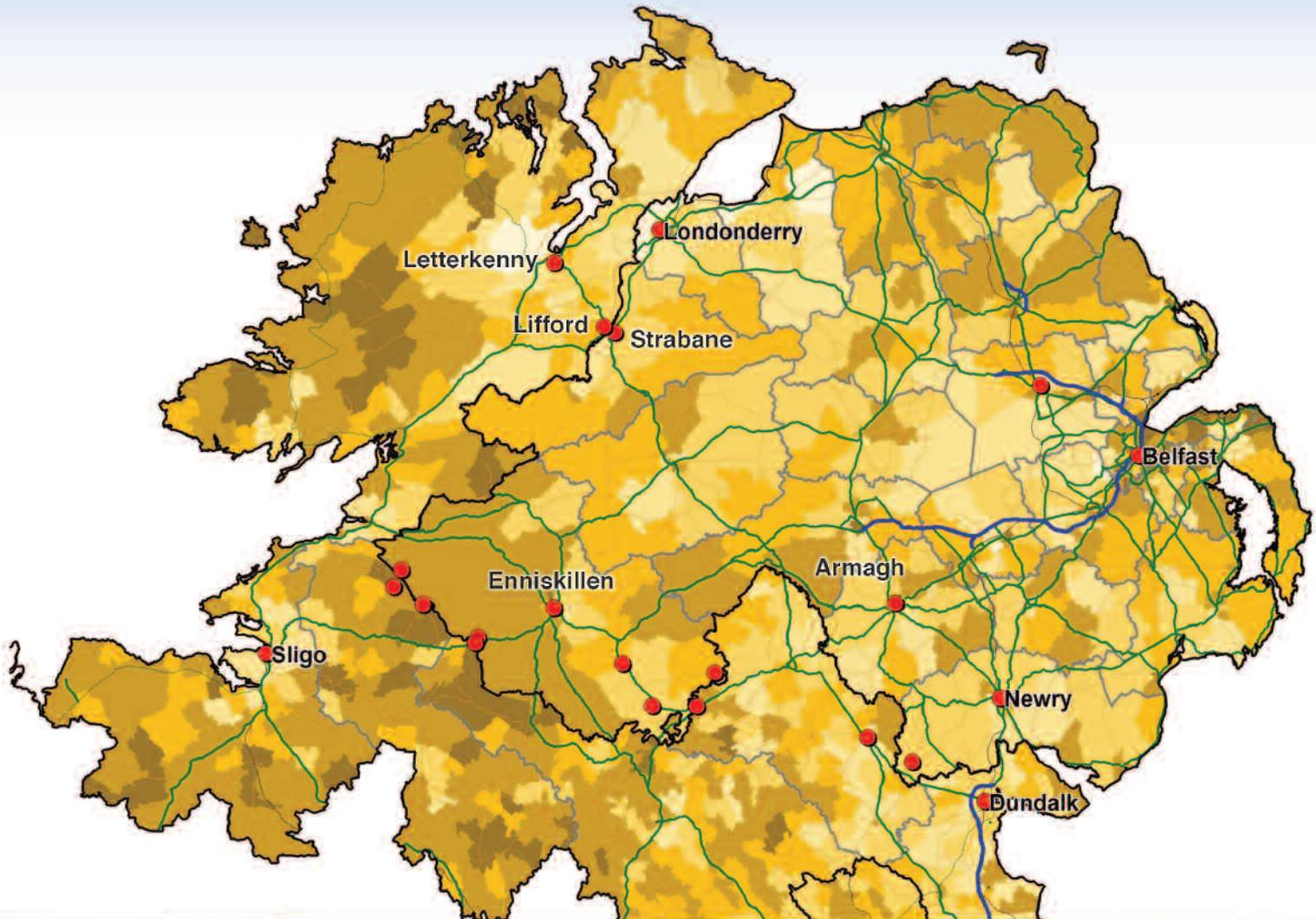


International Centre for Local and Regional Development
in collaboration with InterTradeIreland

Third Annual Conference

FOSTERING CO-OPERATION FOR LOCAL AND REGIONAL DEVELOPMENT THROUGH CROSS-BORDER SPATIAL PLANNING



OPENING SPEAKERS

John Gormley TD

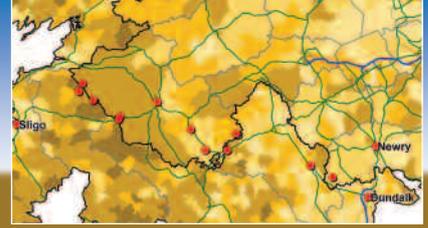
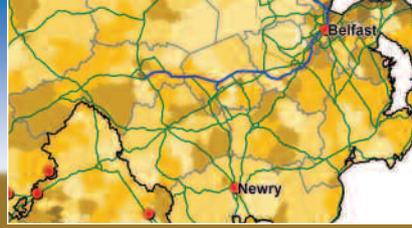
Minister for the Environment, Heritage and Local Government, Dublin

Conor Murphy MP MLA

Minister for Regional Development, Belfast

with the launch by **Tommie Gorman (RTE)** of *The Atlas of the Island of Ireland*

Armagh City Hotel, 17 January 2008



PROGRAMME

Thursday 17 January 2008

Conference Room: Fisher 4

8:45 Registration and refreshments

9:20 Welcome by the Mayor of Armagh,
Cllr. Charles Rollston

9:30 **Implementing and Financing the Collaborative Framework**

Chair: Feargal McCormack, Managing Partner, FPM Chartered Accountants, and Chairman, International Centre for Local and Regional Development (ICLRD)

The Collaborative Framework

- **John Gormley** TD, Minister for the Environment, Heritage and Local Government, Dublin
- **Conor Murphy** MP MLA, Minister for Regional Development, Belfast

10:00 **Financing Cross-Border Collaboration**

- **David Gavaghan**, Chief Executive, Strategic Investment Board, Belfast
- **Dermot Nolan**, Principal Officer, Department of Finance, Dublin

10:30 **Fostering Cross-Border Cooperation**

Chair: François Vigier, ICLR and President, Institute for International Urban Development, Cambridge, Mass

10:40 **Newry-Dundalk: Implementing a Sub-Regional Strategy**

- *Newry Dundalk Twin City: a New Perspective on Regional Development* - **Jim Berry**, ICLR and Professor in Urban Planning and Property Development, University of Ulster, and **Chris van Egeraat**, ICLR and Research Fellow, National Institute for Regional and Spatial Analysis, National University of Ireland, Maynooth
- *A Regional Approach to Creating Sustainable Energy Communities* - **Declan Meally**, Head of Dundalk 2020, Sustainable Energy Ireland
- *Integrated Environmental Management of a Cross-Border Natural Heritage Area: the Mournes/Slieve Gullion/Cooley Geopark* - **Martin Carey**, Chief Executive, Mourne Heritage Trust

11:30 Refreshments

11:45 **Micro-Regions: Reconnecting Cross Border Towns and Villages**

- *Small Cross-Border Towns and Villages: Enhancing Connectivity* - **Caroline Creamer**,

ICLRD and Research Fellow, National Institute for Regional and Spatial Analysis, National University of Ireland, Maynooth, and **Neale Blair**, ICLR and Lecturer, University of Ulster

- *Strabane-Lifford Development Commission* - **Donal MacLochlainn**, Chair, Strabane Lifford Development Commission
- *KiltyCashel Project* - **Elish Gray**, Project Manager, KiltyCashel Project

Panel and discussion

Chair: Aidan Gough, Strategy and Policy Director, InterTradeIreland

- **Denis Rooney**, Chairman, International Fund for Ireland
- **Dave Walsh**, Principal Officer, Spatial Policy Unit, Department of Environment, Heritage and Local Government, Dublin
- **Mike Thompson**, Director, Regional Development Strategy, Department of Regional Development, Belfast

12:30

13:15

Lunch: Fisher 3

14:30

Session Three: The Role of Housing in the Building of Sustainable Communities

Chair: Peter Roberts, Chair, Academy for Sustainable Communities, Leeds

- *Sustainable Communities on the Island of Ireland* - **Paddy Gray**, ICLR and Senior Lecturer, University of Ulster
- *Bristol and Leipzig: Driving the Sustainable Communities Agenda* - **Peter Roberts**, Chair, Academy for Sustainable Communities and Professor of Spatial Sustainable Development, University of Leeds
- *Sustainable Balanced Communities* **Nicolas Retsinas**, Joint Centre for Housing Studies, Harvard University
- *Good Practices in Housing and Land Tenure: Experiences from the French/Swiss and French/Spanish Borders* - **Olivier Denert**, Project Manager, Mission Opérationnelle Transfrontalière, Paris

15:45

Questions and answers

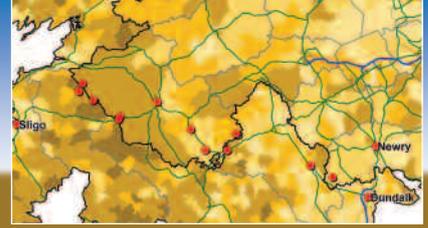
16:00

Closing Comments - **Alastair Adair**, Dean of Faculty of Art, Design and the Built Environment, University of Ulster

16:15

Launch of The Atlas of the Island of Ireland

Introduction by Professor **Rob Kitchin**, ICLR and Director, National Institute of Regional and Spatial Analysis (NIRSA), NUI Maynooth
Official launch by **Tommie Gorman**, Northern Editor, Radio Telefis Eireann



SPEAKERS AND CONFERENCE CHAIRPERSONS



Councillor Charles Rollston, a member of the Ulster Unionist Party, is the current Mayor of Armagh City and District Council. He sits on the Public Services Scrutiny Committee and represents Armagh City and District Council on the Northern Ireland Amenity Council, South Armagh Tourism Initiative, Armagh District Policing Partnership and the Southern Waste Management Partnership. He is married and farms locally.



Feargal McCormack is Managing Partner of FPM Accountants, located in Newry, Belfast, Dundalk and Dungannon, and Chairman of the International Centre for Local and Regional Development (ICLRD). In 2005 FPM Accountants won the Accountancy Age UK Small Firm of the Year Award, after becoming in 2004 the first professional services firm to win the Northern Ireland SME Business of the Year Award. Mr McCormack is a former member of the Board of *InterTradeIreland* and *EquityNetwork* and a member of the Steering Group of the North/South Roundtable Group. He is a former Chairman of the Ulster Society of Chartered Accountants and a Council member of the Institute of Chartered Accountants in Ireland.



John Gormley TD is Minister for Environment, Heritage and Local Government and Leader of the Green Party (Comhaontas Glas). In 1991 he was elected to Dublin City Council and was Lord Mayor of Dublin from 1994 - 1995. He was first elected to the Dáil in 1997. He is the author of the *Green Guide for Ireland* (1990). He has held many positions in the Green Party including campaign director for the successful anti-smog campaign in the 1980s. He had the distinction of being the first elected representative in Ireland to have an email address.



Conor Murphy MP MLA was appointed Minister for Regional Development (DRD) on 8 May 2007. A graduate of both Queen's University Belfast and University of Ulster, he first entered politics in 1989 as a member of Newry and Mourne District Council. Elected as Sinn Féin Assembly member for Newry/Armagh in 1998, he served as Party Spokesperson on Equality, Party Whip and Chair of the Procedures Committee, and as Deputy Chair of the Public Accounts Committee. He was re-elected to the Assembly in 2003 and elected as MP for Newry/Armagh in 2005. He was a senior member of the Sinn Féin negotiating team during successive inter-party and inter-government talks.

David Gavaghan has been Chief Executive of the Strategic Investment Board Limited (SIB) since July 2004. SIB plays a pivotal role in helping government departments and agencies



achieve faster and better delivery of major public infrastructure projects in Northern Ireland. Engaged in more than 50 projects with a capital value of some £5bn, it is also tasked to deliver the Investment Strategy for Northern Ireland, which was launched in December 2005 to provide a comprehensive ten year view of infrastructure priorities for the region. He has extensive experience in project finance and was part of the original team at David Wylde Project Finance (DWPF), established in 1999. Prior to that, he was a Director of Hambros Bank where he had worked for over 12 years.



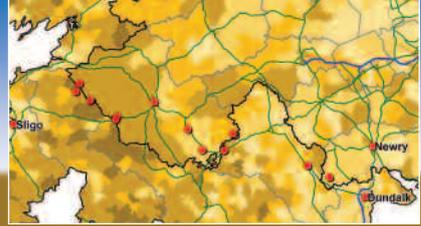
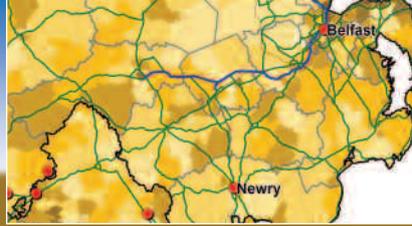
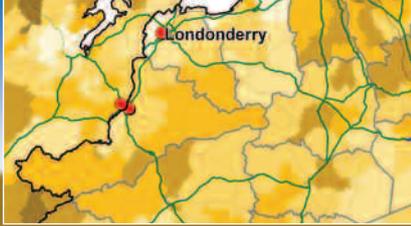
Dermot Nolan is a Principal Officer in the Department of Finance in Dublin and Head of the National Development Plan Secretariat. He was centrally involved in the preparation and launch of Ireland's National Development Plan (2007-2013). His current responsibilities include the management of the monitoring and reporting system for measuring NDP progress and impact. He is also responsible for the preparation of annual reports on the NDP. He also works closely with the Department of the Environment, Heritage and Local Government in ensuring that the NDP helps the delivery of the objective of balanced regional development set out in the National Spatial Strategy.



François Vigier is the Charles Dyer Norton Professor of Regional Planning *emeritus* at the Harvard University Graduate School of Design and the President of the Institute for International Urban Development, a not-for-profit applied research institution specializing in developing and transitional economies. He is also an ICLR board member. A member of the Harvard faculty from 1960 to 2005, he was the Chairman of the Department of Urban Planning and Design from 1992 to 1998. He has been responsible for numerous planning and design projects in the United States, Europe, the Middle East, North Africa, Latin America, and the Caribbean. His international activities have focused on building local capacity to manage a sustainable urban environment. Professor Vigier is also an expert in the preservation of the non-monumental cultural heritage, notably the rehabilitation of the medina of Fez, medieval Baku and, most recently, Old Damascus.



Jim Berry is Professor in Urban Planning and Property Development in the School of the Built Environment at the University of Ulster. A chartered town planner and chartered surveyor, his research interests include the interrelationships between spatial and urban planning, urban regeneration, urban design, real estate investment, and property market performance; and analysis of housing and planning policy. This has involved research contracts funded by the research councils, government departments, regeneration agencies, and the private sector.



Professor Berry has published extensively in peer-reviewed journals and is a member of professional property and planning related institutions at local, national and international levels.



Chris van Egeraat is a Research Fellow of the National Institute of Regional and Spatial Analysis at NUI Maynooth and an ICLRD Associate Researcher. He has a background in economic geography and a PhD from Dublin City University Business School. His research interests and publications focus on the spatial configuration of production/innovation networks and regional planning and development. He is Vice-Chair of the Regional Studies Association, Irish Branch.



Declan Meally is responsible for Sustainable Energy Ireland's Dundalk 2020 Sustainable Community Project. He is a chartered mechanical engineer and has worked for over twenty years in management in both the public and private sectors. Prior to joining SEI, he worked as the Real Estate and Facilities Manager with Xerox Europe and also as National Sales Manager with Xerox Ireland.



Martin Carey is Chief Executive of Mourne Heritage Trust, the management body for the Mourne and Slieve Croob Area of Outstanding Natural Beauty (AONB). The Trust is a registered charity funded by a partnership of central and local government agencies. It provides a range of services including visitor management, environmental protection and enhancement and sustainable tourism development. Prior to taking up his current position in 2006, he was District Development Manager in Down District Council, having previously spent five years working in public policy related consultancy with KPMG Consulting and DTZ Pieda, both in Belfast, specialising in policy evaluations and organisational reviews. Mr Carey's presentation has been developed with input from Brendan McSherry, Heritage Officer, Louth County Council; Ron Murray, AONB Officer for the Ring of Gullion; Patrick McKeever, Geological Survey of Northern Ireland; Patrick O'Connor, Geological Survey of Ireland, and David Hood and colleagues from the Mourne Geology and Archaeology Group.



Caroline Creamer is a Research Fellow with the National Institute for Regional and Spatial Analysis (NIRSA), NUI Maynooth. A qualified town planner, for the past six years she has worked in a research and management capacity on a number of EU funded projects including: the Four Cities Project (urban regeneration, planning and community participation); EQUAL at Work (inclusive employment and recruitment practices in the Irish labour

market); and SPAN (Strategic Planning and Multi-level Governance). Within NIRSA, Ms. Creamer's research experience includes: regional and local development and regeneration, spatial planning, and inter-territorial and cross-border development. She has been engaged in a number of all-island and cross-border planning research projects with ICLRD.



Neale Blair is a lecturer in the School of the Built Environment at the University of Ulster, and is course director of its Urban Planning and Property Development undergraduate programme. He was previously employed as a Policy and Research Officer in the Development Department of Belfast City Council. He

holds a PhD in regional spatial planning and his current research interests include the formulation and delivery of strategic planning policy, the utilisation of GIS as a tool for spatial planning decision-making, and the role of infrastructure in the knowledge economy. Dr. Blair is a chartered town planner, and is active in research projects commissioned by local government and research councils to examine issues relating to, *inter alia*, public participation and brownfield development in Europe.



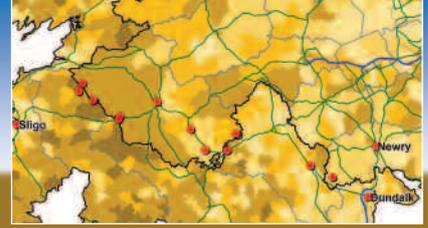
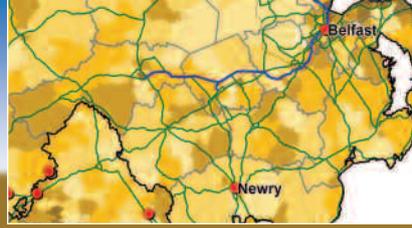
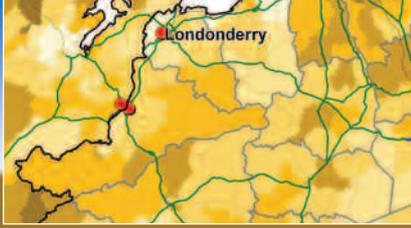
Donal MacLochlainn is Chair of the Strabane Lifford Development Commission. The Commission was founded in 1993 and draws its members from the local political, business, voluntary and community sectors. The Commission has delivered projects to the cross-border area it serves in capacity building, human resource development, the construction of an enterprise park and, in the near future, the restoration of the disused Strabane Canal. Perhaps the most visible symbol of its work is the statues standing where the old border crossing used to be: 'Let the Dance Begin' or 'The Tinneys' as they are known affectionately in the locality.



Elish Gray is the Project Manager of the Kilty Cashel Project. This is an EU Peace 2 funded project based in Kiltyclogher, Co Leitrim and covering the areas of Kiltyclogher and Cashel in County Fermanagh. The main aim of the project is to develop new and strengthen existing cross-border relationships within the area and between the two communities. This is carried out through encouraging cultural links, encouraging both areas and communities to work together in order to enhance and complement each other's work, and trying to improve the infrastructure and economic activity within the area.



Aidan Gough is responsible, as Strategy and Policy Director, for developing the strategic direction of InterTradeIreland as it seeks to deliver its legislative mandate. He is a graduate of Queen's University Belfast with an MBA and MSc in Economics. Prior



to joining InterTradeIreland, he was Director of the Northern Ireland Economic Council.



Denis Rooney MBE is the Chief Executive of White Young Green Ireland and Chairman of the International Fund for Ireland. He qualified as a chartered quantity surveyor, and after gaining work both in the public and private sectors he set up the surveying practice DRA in 1984. DRA grew to become one of the largest surveying practices in

Ireland, with offices in Dublin, Bristol and London. DRA formed a joint venture company with the large international surveying practice Gleeds which Mr. Rooney chaired. He was appointed Chairman of the International Fund for Ireland in 2005. The IFI is an international organisation that was established by the British and Irish Governments in 1986 with the objective of promoting economic and social advance and of encouraging contact and dialogue between nationalists and unionists throughout Ireland.



Dave Walsh is Principal Officer in the Irish Department of Environment, Heritage and Local Government's Spatial Policy Unit, whose main area of responsibility is implementation of the National Spatial Strategy (NSS). Published in November 2002, the NSS is a 20 year planning framework for spatial development in the

Republic of Ireland, and aims to achieve a better balance of social, economic and physical development across the country. The Unit also supports a policy framework for the planning system which seeks to achieve good spatial planning through strategic regional planning; clearly focused development planning at city, county and town level; better local area planning; retail planning; rural housing; and residential densities towards sustainable communities.



Mike Thompson is the Director in the Department for Regional Development with responsibility for implementing the Northern Ireland Regional Development Strategy, reviewing the Regional Transportation Strategy and assessing rapid transit for Belfast. Previously he was the Director of the Belfast Regeneration Office in the

Department for Social Development. In that capacity he was responsible for developing and introducing the Urban II programme into North Belfast; developing the Neighbourhood Renewal programme in Belfast; managing the city centre Victoria Square project and representing the Department on the Laganside Corporation Board. Prior to that he was the Chief Executive of the Northern Ireland Partnership Board, responsible for £81m of EU Peace One funding through 26 District Partnerships. An economist by background, he worked previously in the Department of Finance and Personnel and Department of Environment.

Peter Roberts OBE is Professor of Sustainable Spatial Development at the Sustainability Research Institute, University



of Leeds. In June 2005 he was appointed Chair of the Academy for Sustainable Communities. Nationally and internationally he is involved in a number of organisations concerned with regional and urban planning, environmental management and regeneration, including the Town and Country Planning Association (past Chair and now Vice-President), the Regional Studies Association (past Chair and Hon Vice-Chair), the Council of Europe ISCOMET Group (Vice-President), the British Urban Regeneration Association (Chair of the Best Practice Committee), the Scientific Committee on the Regions of Europe (Permanent Member), the Local Government Association, and the Planning Exchange Foundation (Chair). Professor Roberts has written many books, reports and papers on urban and regional governance, planning, development, regeneration and management, and on the spatial dimension of environmental management and sustainable development.



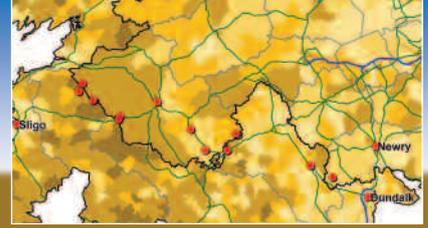
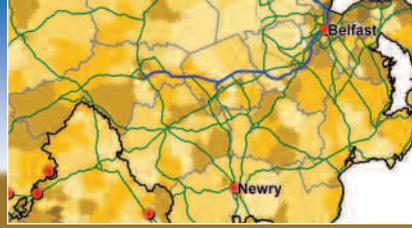
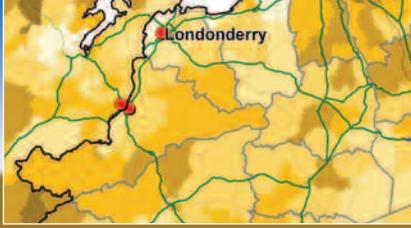
Paddy Gray is Director, Teaching and Learning, in the School of the Built Environment, University of Ulster. He has wide experience of academic and applied research in housing management and housing policy in the UK and Republic of Ireland through research grants and applied research contracts for governments, private and voluntary sector organisations. He has published over 90 publications on housing related issues, and acted as expert advisor to the Northern Ireland Assembly Social Development Committee's Inquiry into Housing in 2002 and expert witness to the Parliamentary Sub-committee on Northern Ireland Affairs in 2004.



Nicolas P. Retsinas was appointed Director of Harvard University's Joint Center for Housing Studies in 1998. The Joint Center is a collaborative venture of the Graduate School of Design and the Kennedy School of Government. The Center conducts research to examine and address the most critical housing and community development issues in America. Mr. Retsinas is a Lecturer in Housing Studies at the Graduate School of Design and the Kennedy School of Government, and is also a Lecturer in Real Estate at the Harvard Business School.



Olivier Denert is Project Manager with Mission Opérationnelle Transfrontalière (MOT) in Paris, a French governmental organisation which facilitates local cross-border projects between France and its neighbours, and also across other European borders. MOT has 46 members in French border regions and eight other countries, ranging from local authorities to large enterprises. Mr Denert carries out territorial studies to assist local authorities in their projects and thematic studies to help outline a coherent policy for the French government; he is also



in charge of cross border cartographic and statistical resources in MOT. He has qualifications in urban and spatial planning, cross border project management, thematic studies (transport, health matters, housing, land and urban planning) and cross border mapping. He has published a cross-border European atlas containing a hundred maps with commentaries.



Alastair Adair is Professor of Property Investment and Dean of the Faculty of Art, Design and the Built Environment at the University of Ulster. He has researched extensively into the dynamics of urban development and property market performance; financial aspects of development and investment appraisal; financing of urban regeneration and the comparative study of the international valuation research agenda. He is the Deputy Editor of the *Journal of Property Research* and a member of the editorial board of three other international journals. He is a Fellow of the Royal Institution of Chartered Surveyors and a Past President of the Irish Auctioneers and Valuers Institute. He is a member of the Research Assessment Exercise Town and Country Planning sub-panel. In 2007 he was appointed Chair of the Affordability Review Panel of Experts by the Northern Ireland Minister for Social Development.



Rob Kitchin is Director of the National Institute for Regional and Spatial Analysis (NIRSA) and Professor in the Department of Geography at the National University of Ireland Maynooth. He is an ICLR board member and the Chair of the Irish Social Sciences Platform (ISSP). He is the Managing Editor of the journal *Social and Cultural Geography*, and Co-Editor-in-Chief of the *International Encyclopedia of Human Geography*. He has written or edited 14 books including *Understanding Contemporary Ireland* (edited with Brendan Bartley, 2006). He is interested in cross-border data issues and is a member of the All-Island Research Observatory team.



Tommie Gorman was appointed RTE's Northern Editor in October 2001. He was based in Brussels as RTE's Europe Editor from 1989 to 2001 and previously worked as the Irish national broadcasting organisation's North Western Correspondent, covering the border counties including Derry, Donegal, Cavan, Monaghan, Leitrim and Sligo. He was named Ireland's European of the Year in 2001. A native of Sligo town, he was made a Freeman of Sligo in 2003.

BACKGROUND TO THE CONFERENCE

It is an exciting time for cross-border cooperation on the island of Ireland.

The ICLR, together with InterTradeIreland, is pleased to be hosting a conference on *Fostering Co-operation for Local and Regional Development through Cross-Border Spatial Planning*. The ICLR is continuing to support the development of an all-island collaborative framework for spatial planning through its action research programmes, technical workshops and forums, addressing three spatial scales: EU and all-island, sub-regional and local. This third annual conference addresses current opportunities for cross-border collaboration and highlights ICLR activities that contribute to an understanding of the complex all-island and cross-border dynamics of change in cities, towns and rural areas.

Key issues that will be addressed in the conference include:

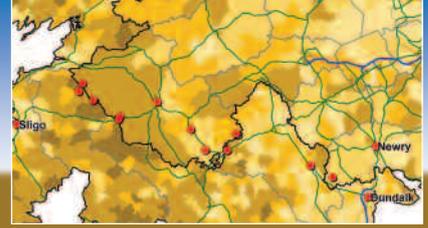
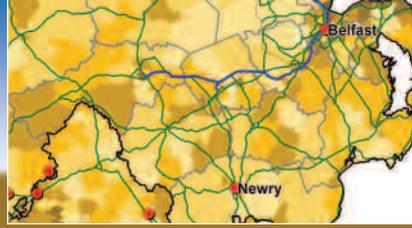
- The collaborative framework to promote joined-up spatial planning on the island of Ireland;
- Financing collaboration – the role of the Irish National Development Plan (2007–2013) and the Northern Ireland Executive's Investment Strategy (2008–2018);
- Implementing cross-border sub-regional strategies;
- Enhancing connectivity in small cross-border towns;
- The role of housing in building sustainable communities;
- Supporting evidenced based planning.

The Collaborative Framework

The 2006 ICLR report commissioned by InterTradeIreland, *Spatial Strategies on the Island of Ireland: Development of a Framework for Collaborative Action*, recommended that both governments implement a new framework for collaboration on spatial planning on the island of Ireland. Promoting economic competitiveness, sustainable development, improving services and supporting the mobility of a growing population on the island can all be greatly enhanced through joined-up regional and local spatial planning initiatives, targeted investments and a programme of spatial planning research. Both governments will provide an update on the development of a non-statutory Collaborative Framework as well as other cross-border initiatives such as the spatial framework for the North West Gateway Initiative.

Financing Collaboration

Strategic initiatives in cross-border co-operation are closely linked to the ability to generate both public and private financing. In the South, the National Development Plan and the National Spatial Strategy are now linked with programmes such as the Gateway Innovation Fund. The forthcoming Investment Strategy for Northern Ireland emphasizes three cross-cutting themes – the economy, society and the environment—all of which have clear spatial dimensions. Both strategies now include the financing of cross-border programmes as part of their strategic objectives.



Implementing Sub-Regional Strategies

Newry and Dundalk outlined the basis for a linked 'twin cities region' in a 2006 report. Developing specific areas of co-operation that build on their individual and collective assets is the critical next step. An ICLRD research team, with the co-operation of *InterTradeIreland*, has been working closely with the respective Chambers of Commerce, Louth County Council, Dundalk Town Council and Newry and Mourne District Council to identify projects that would support a twin cities region. The research team and practitioners will present two projects from their study: a twin city sustainable energy programme that can serve as an island exemplar, and the integrated management of a cross-border natural heritage area, the Mournes/Slieve Gullion/Cooley Geopark. In addition, the development of a spatial framework for the North West Gateway Initiative will be outlined by the Irish Department of Environment, Heritage and Local Government and the Northern Ireland Department of Regional Development.

Enhancing Connectivity in Small Cross-Border Towns

Many small cross-border towns and villages in the Border Region are characterized by their peripheral location. The legacy of back-to-back development, the physical effects of the Border and the outcomes of the Troubles have had profound economic and social impacts. A key challenge is how these small communities can build a new future based on cross-border cooperation. An ICLRD research team has been working with local officials and community representatives in five cross-border areas: Lifford-Strabane; Kiltyclogher-Cashel-Garrison-Rossinver, Blacklion-Belcoo-Glenfarne, Clones-Roslea-Newtonbutler-Lisnaskea and Castleblaney-Crossmaglen. The team, together with practitioners, will present findings based on a number of common objectives:

- Identifying mutual benefits for participating towns and villages;
- Developing connectivity on the basis of socio-economic development;
- Emphasising relationship building and mutual understanding;
- Adopting a common sense and strategic approach.

Sustainable Communities

A key challenge for practitioners, researchers and central and local officials from both sides of the Border is supporting the development of affordable housing and sustainable communities. This requires a better understanding of how affordable and well-managed high quality housing is closely linked to access to services, transportation and employment. An ICLRD research team is undertaking research to show how mixed income and integrated housing programmes can contribute to this larger sustainability objective. Through in-depth case studies in different towns and cities, the team is addressing issues of religious, ethnic and income segregation in housing in both jurisdictions. International experiences and emerging best practices will also be addressed by looking at examples from Europe and the United States.

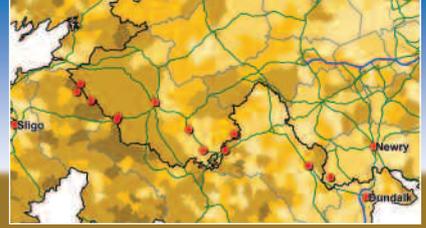
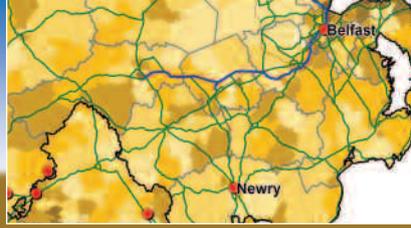
Evidence-Based Planning

Evidence-based spatial planning and the demand for high quality data on an all-island and regional basis are increasing. During the past year, ICLRD has been working closely with academics and central and local government officials to identify consistent and comparable indicators and to compile thematic maps that can be used to support collaborative spatial planning. At the end of the conference, ICLRD will be launching *The Atlas of the Island of Ireland: Mapping Social and Economic Change*. This atlas provides a set of detailed, full colour maps on population, housing, transport and the economy across the island and how these have changed between 1991 and 2001. Such maps have traditionally been difficult to produce because data are often incompatible due to differences in data collection methods in the two jurisdictions.

WHO ARE WE?

The International Centre for Local and Regional Development (ICLRD) is a North-South-US partnership project to explore and expand the contribution that spatial planning and development of the physical, social and economic infrastructure can make to peace and reconciliation on the island of Ireland and elsewhere. The ICLRD has developed out of a unique collaboration between academics and spatial planning specialists from the National Institute for Regional and Spatial Analysis (NIRSA) at the National University of Ireland Maynooth, the School of the Built Environment at University of Ulster, Athlone Institute of Technology, the Centre for Cross Border Studies in Armagh, and the Institute for International Urban Development in Cambridge, Massachusetts. Further information is available at www.iclrd.org

InterTradeIreland, the Trade and Business Development Body, is one of the six North/South bodies established under the 1998 Belfast Agreement. By building effective business relationships, it helps strengthen individual businesses and promotes the value of growth sectors to make the island of Ireland more competitive in a global economy. Its key strategic objective for the period 2005-2007 is to enhance the global competitiveness of the all-island economy to the mutual benefit of both jurisdictions. This is to be achieved through the creation of knowledge-intensive all-island trade and business development networks and the implementation of all-island trade and business development programmes. Further information is available at www.intertradeireland.com



CONTACTS

INTERNATIONAL CENTRE FOR LOCAL AND REGIONAL DEVELOPMENT (ICLRD)

The Director of the International Centre for Local and Regional Development is John Driscoll and its Administrator is Mairéad Hughes. They can be contacted at the Centre for Cross Border Studies, 39 Abbey Street, Armagh BT61 7EB, Northern Ireland

Tel: 028 (048 from the Republic) 3751 5290

Fax: 028 3751 1271

Emails: jpdjuly52@aol.com (John Driscoll)
m.hughes@qub.ac.uk (Mairéad Hughes)

WEBSITE – www.iclrd.org

Armagh City Hotel, Friary Road, Armagh BT60 4FR

Tel: 028-3751-8888 [048 from Republic of Ireland]
www.armaghcityhotel.co.uk



International Centre for Local and
Regional Development



**The ICLR D is supported by the Irish Government, the Northern Ireland Executive
and the International Fund for Ireland**