Ulster University

ICLRD

**Ireland 2040:
The National Planning Framework
in an all-island context**

10 March 2017

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Civic Contribution
- Employment & Widening Access
- Social and Economic Development
- Campus Identities
- Meaningful Networks

Global Vision
- Global Citizenship
- International Networks
- Global Challenge, Local Impact
- Diverse University Community

Academic Excellence
- Teaching Excellence
- Student Experience
- Research with Impact
- Researcher Development

Operational Excellence
- People and Culture
- Reputation
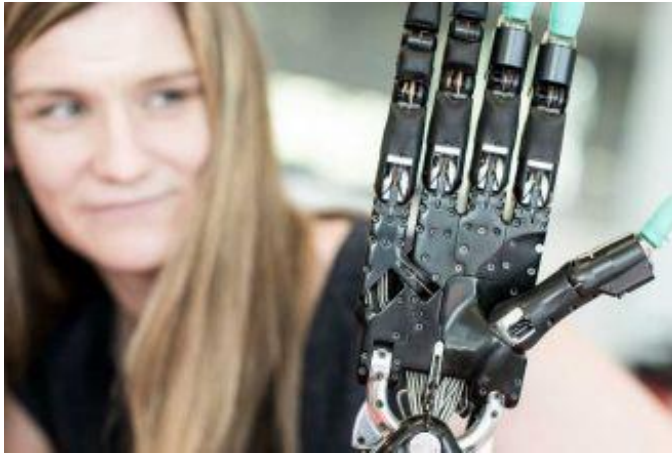- World-Class Infrastructure
- Financial Sustainability

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Global Vision

Civic Contribution

Academic Excellence

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Operational Excellence

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